

# **FINANCE AND RESOURCES COMMITTEE**

**Wednesday 6 March 2019  
The Boardroom, Langside Campus**

## **FINANCE AND RESOURCES COMMITTEE**

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The twentieth meeting of the Finance and Resources Committee will be held on Wednesday 06 March 2019 at 4.30 pm in The Boardroom, Langside Campus.

### **A G E N D A**

- |              |                          |  |          |
|--------------|--------------------------|--|----------|
| <b>19.01</b> | Welcome and Apologies    |  | R Fraser |
| <b>19.02</b> | Declarations of Interest |  | R Fraser |

#### **Minutes of Previous Meeting**

- |              |  |   |          |
|--------------|--|---|----------|
| <b>19.03</b> | Draft Minute of the Finance and Resources Committee of the 5 <sup>th</sup> December 2018 | P | R Fraser |
| <b>19.04</b> | Matters Arising Action Grid  | P | R Fraser |

#### **Items for Discussion**

- |              |   |   |              |
|--------------|---|---|--------------|
| <b>19.05</b> | Financial Report year to January 19 and Forecast to July 2019       | P | T Elliott    |
| <b>19.06</b> | Commercial & External Funding Update                                | P | D MacDougall |
| <b>19.07</b> | Capital Expenditure & Masterplan Update                             | P | J Thomson    |
| <b>19.08</b> | Estates Update  | P | J Thomson    |
| <b>19.09</b> | SFC Indicative Funding Allocation for 19-20 (to follow)             | P | J Thomson    |
| <b>19.10</b> | Draft Five Year Plan Update (incl Pensions position) - Presentation | V | T Elliott    |

#### **Items for Noting**

- |              |   |   |           |
|--------------|---|---|-----------|
| <b>19.11</b> | Procurement Update                        | P | T Elliott |
| <b>19.12</b> | Glasgow Clyde Education Foundation update | P | J Thomson |

#### **Continual Improvement**

- |              |   |  |          |
|--------------|---|--|----------|
| <b>19.13</b> | Equalities Impact Assessment on Decisions Made  |  | R Fraser |
| <b>19.14</b> | Review of Papers (including Disclosable Status) |  | All      |
| <b>19.15</b> | Any Other Business                              |  | R Fraser |

Date of next meeting Wednesday, 29<sup>th</sup> May 2019 at 4.30pm, the Boardroom, Langside Campus

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## FINANCE AND RESOURCES COMMITTEE MEETING

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Date of Meeting	6 March 2019
Paper Title	Capital Expenditure Report and Masterplan Update
Agenda Item	19.07
Paper Number	19.07A
Responsible Officer	Janet Thomson, Vice Principal Resources and College Development
Status	Disclosable
Action	For Discussion

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### 1 REPORT PURPOSE

- 1.1 This report provides an update on capital expenditure against plan for the period from 1 April 2018 to 31 January 2019 against approved capital plan for 2018/19 and updated plan.

### 2 RECOMMENDATIONS

- 2.1 The Finance and Resources Committee is asked to discuss the capital expenditure report against plan.

### 3 BACKGROUND

- 3.1 The Scottish Funding Council (SFC) provides formula capital funding to Colleges which can be used towards estates or equipment and this funding is provided on a fiscal year basis, i.e. April to March. The Glasgow Regional capital funding allocation for 2018/19 is £6.25Million. GCRB allocated £2.8M in total of this to Glasgow Clyde College, being £906k for life cycle maintenance and £1.925M for very high priority estates maintenance (£1.25M in June and £681k in October).
- 3.2 The funding for very high priority estates maintenance has been used to fund five projects as shown on the capital masterplan which are the refurbishment of the Cardonald car park, and the Cardonald changing rooms upgrade, plus projects 2, 3, and 4 of the attached capital masterplan. The final allocation of £681k for very high priority items was agreed in October hence the challenge now is working within the timescales available.

- 3.3 The capital expenditure from 1 April 2018 to 31 January 2019 against capital plan is attached, which shows expenditure against the latest capital masterplan as approved at the December Board of Management meeting and against updated plan. The updates to the plan are in the timing of the completion of the Cardonald campus lift lobbies redecoration and in the timing and value of the Anniesland Student Space Extension where the final costing received increased to £528k from the initial estimate of £300k.

#### **4 RISK ANALYSIS**

- 4.1 There is a risk that if the capital masterplan is not achieved then the correct level of investment is not made to maintain a suitable educational experience for the students of Glasgow Clyde College.

#### **5 LEGAL IMPLICATIONS**

- 5.1 There are no specific legal implications associated with this capital expenditure update.

#### **6 FINANCIAL IMPLICATIONS**

- 6.1 The financial values of each of the capital masterplan projects are highlighted within the report.

#### **7 REGIONAL OUTCOME AGREEMENT IMPLICATIONS**

- 7.1 The Regional Outcome Agreement implications are that each of the Colleges in Glasgow needs to have a suitable, fit-for-purpose estate and this is being emphasised in the funding allocation discussions.

#### **8 Has an Equality Impact Assessment been carried out?**

- 8.1 Not applicable.

**Glasgow Clyde College - Capital Masterplan Update**  
**Expenditure against plan 1st April 2018 to 31st January 2019 against 2018/19 Capital projects plan**

Priority	Project Description - Capital Projects	Funded by	2018/19 Capital Projects Plan as approved at December Board of Management	2018/19 Capital Projects Plan Updated	2018/19 Capital Expenditure April 18 to January 19	Variance/ Balance remaining
Completed, retentions remaining	Landscaping and Horticulture Teaching Accommodation including glasshouses	Foundation Approved.	£58,873	£58,873	£12,406	£46,467
Completed, retentions remaining	Cardonald Campus Car Park Upgrade including replacement lighting	SFC/GCRB very high priority works capital funding	£800,000	£675,000	£674,628	£372
Completed, retentions remaining	Changing rooms upgrade at Cardonald campus	SFC/GCRB very high priority works capital funding	£440,000	£440,000	£423,703	£16,297
1	Large Scale Plant Upgrade/ Replacements Part 1 - Cardonald Campus Lifts project	Foundation Approved	£300,000	£300,000	£220,365	£0
2	Boiler/pipework installation at Cardonald	SFC/GCRB very high priority works capital funding	£125,000	£125,000	£33,912	£91,088
3	Mary Stuart Building Cladding Replacement - being designed will be completed in summer 2019. Estimate only at this stage.	SFC/GCRB very high priority works capital funding	£50,000	£50,000	£600	£49,400
4	Redecoration/Flooring	SFC/GCRB very high priority works capital funding	£265,000	£265,000	£161,956	£103,044
5	Summer Works - Annual Estimate. £250k allocated to Wi Fi project below	SFC/GCRB lifecycle maintenance capital funding allocation	£284,000	£284,000		£284,000
6	Migration to new Wi-Fi Solution as part of College ICT Infrastructure	SFC/GCRB lifecycle maintenance capital funding allocation	£250,000	£250,000		£250,000
7	Student Space Extension at Anniesland. This has been updated from previously approved plan value of £300k to £528k.	TBC. Proposed GCEF Bid	£25,000	£0		£0
8	Condition Survey Estimates of Works 2019 to 2021 as per previously approved plan in June 2018. This is to be reviewed and informed by priority works and estates strategy outputs.	TBC. Proposed SFC/GCRB lifecycle maintenance capital funding allocation	Shown as specific projects above	Shown as specific projects above		£0
9	Storage Area Network	TBC	c/fwd	c/fwd		£0
	<b>Capital Masterplan projects sub-total</b>		<b>£2,597,873</b>	<b>£2,447,873</b>	<b>£1,527,570</b>	<b>£840,668</b>

Planned expenditure 2019/20	Planned expenditure 2020/21	Capital Projects Plan Total to 18/19 to 20/21	Comments
Completed	Completed	£58,873	Permanent relocation of landscaping and horticulture teaching provision previously based at Langside's Woodburn campus, including glasshouses. Project completed October 2017. Foundation funded. Retentions in 2018/19.
£125,000	Completed	£800,000	Cardonald campus car park had significant drainage issues and is not fit for purpose. Three options were costed at business case and decided to go for medium option. Main car park works completed late October. Final payments and retentions remaining. Lighting also being replaced as it was an inappropriate old installation which does not provide required coverage. Lighting included in total tender package for car park.
Completed	Completed	£440,000	Full refurbishment of the Sports changing rooms at the Cardonald campus. The previous facilities were not fit for purpose and did not support the College in providing a modern facility in which to offer an industry standard experience for users. The project has also improved the disabled changing facilities. Project complete October 2018 with final payments and retentions remaining.
£150,000	Completed	£450,000	Funding approved from Foundation for total three part large scale plant upgrade project at £2.75Million. Part of total bid (£600k) deferred to consider phase 2 of heating and ventilation works. Lifts project progressed from May 2017 and concluded August 2018. Phase 1 of heating and ventilation, and mechanical and electrical services completed in summer 2017. Retentions and lift lobby redecorations remaining.
Completed	Completed	£125,000	Replacement of boilers. Third boiler at Cardonald plus nursery pipework.
£401,000	Completed	£451,000	Cladding panels/curtain walling replacement. Replacement planned for summer 2019. Final estimated costing within plan figure now received. Project planned to be committed by end March.
Completed	Completed	£265,000	High priority redecoration and flooring at the Cardonald campus.
£369,000	£369,000	£1,022,000	Lifecycle maintenance works which are ongoing. Projects being undertaken on a prioritised basis following planning discussions with all faculties and units.
Completed	Completed	£250,000	Replacement Wi-Fi solution required as current provider is moving out of Wi-Fi market. Essential for services to students.
£528,000	Completed	£528,000	Limited student space at Anniesland campus compared to the other two campuses. Design prepared and costed at £528k which is higher than the original £300k plan figure submitted to the December Board. Bid submitted to GCEF in December however not approved and was postponed.
£2,600,000	£2,800,000	£5,400,000	Figures from previously approved plan at the Board in June 2018. Possible condition survey works for future years after 2018/19 which would be progressed based on affordability and available funding.
£200,000	Completed	£200,000	Replacement of current data storage solutions with an Enterprise class solution with advanced and optimised storage techniques which maximise performance and balance costs through effective and efficient use of tiered storage.
<b>£4,373,000</b>	<b>£3,169,000</b>	<b>£9,989,873</b>	

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## FINANCE AND RESOURCES COMMITTEE

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Date of Meeting	6 March 2019
Paper Title	Glasgow Clyde Education Foundation Update
Agenda Item	19.12
Responsible Officer	Janet Thomson, Vice Principal Resources and College Development
Status	Disclosable
Action	For Noting

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### 1 REPORT PURPOSE

- 1.1 The purpose of this report is to provide an update on the activity of the Glasgow Clyde Education Foundation since last reported.

### 2 RECOMMENDATION

- 2.1 Members are invited to **NOTE** this paper.

### 3 BACKGROUND

### 3 BACKGROUND

- 3.1 The Glasgow Clyde Education Foundation (GCEF) is a separate independent charitable organisation from the College.

- 3.2 The Foundation has three strategic funding priorities which are as follows :

Strategic Priority 1 Improved Pedagogy  
 Strategic Priority 2 Effective Learning  
 Strategic Priority 3 Capability and Capacity

- 3.3 A sum of £14.4M was transferred to the Foundation from the College as at the end of March 2014, which was the College cash backed reserves. A further sum of £600k was donated at the end of March 2015. There have been no further donations since that time.

- 3.4 To date, the College has had over thirty applications supported by the Foundation which total over £8M between capital and revenue projects. The Foundation had their most recent meeting on 19 December and their next meeting is on 4<sup>th</sup> March.

- 3.5 There are two proposed College bids to the Glasgow Clyde Education Foundation as already indicated to the Committee as follows:

- Student Space at Anniesland Campus – a design has been prepared for an extension to create a Student Space within the courtyard at the Anniesland campus. This was taken as a bid to the GCEF December meeting however they asked for it to be put on hold for now until the Estates Strategy Review work was completed and the associated costings for option available. It is intended to take this bid again to GCEF at a future date.
- Learning and Teaching Transformation – this project will aim to deliver a new more embedded digital approach to the learning and teaching of the College with a more engaging use of the Virtual Learning Environment. The detail of this proposal will be submitted to the College Board of Management at its March meeting.

#### **4 RISK ANALYSIS**

- 4.1 There are no specific risk implications associated with this paper.

#### **5 LEGAL IMPLICATIONS/FINANCIAL IMPLICATIONS/REGIONAL OUTCOME AGREEMENT IMPLICATIONS**

- 5.1 The GCEF is a separate charitable organisation and hence is a separate legal entity. The financial implications related to this paper are that potential future projects will be dependent on future funding applications from the College being approved by the Foundation.

#### **6 HAS AN EQUALITY IMPACT ASSESSMENT BEEN CARRIED OUT?**

N/A